



PARTNERS in YOUR VISION



Ed Barry Chief Executive Officer

Scot Browning President Alan Jackson Chief Financial Officer

# **KBW Community Bank Investor Conference**

July 30, 2019

# **Forward Looking Statements**

The statements contained in this presentation that are not historical facts are forward-looking statement based on management's current expectations and beliefs concerning future developments and their potential effects on Capital Bancorp, Inc. (the "Company" or "Capital") including, without limitation, plans, strategies and goals, and statements about the Company's expectations regarding revenue and asset growth, financial performance and profitability, Ioan and deposit growth, yields and returns, Ioan diversification and credit management, and shareholder value creation. These statements are often, but not always, made through the use of words or phrases such as "outlook," "believes," "expects," "potential," "continues," "may," "will," "could," "should," "seeks," "projects", "can", "ongoing", "approximately," "predicts," "intends," "plans," "estimates," anticipates" or the negative version of those words or other comparable words. Such statements involve inherent risks and uncertainties, many of which are difficult to predict and are generally beyond the control of the Company. The inclusion of or reference to forward-looking information in this presentation should not be regarded as a representation by Capital or any other person that the future plans, estimates or expectations contemplated by the Company will be achieved. Any or all of the forward-looking statements in (or conveyed orally regarding) this presentation may turn out to be inaccurate. Accordingly, you are cautioned not to place undue reliance on forward-looking statements and that any such forward-looking statements are not guarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to predict. Although the Company believes that the expectations reflected in such forward-looking statements. Additional factors that could cause actual results to differ materially different from the expected results expressed or implied by such forward-looking statements. Additional factors that could cause a

Except as otherwise indicated, this presentation speaks as of the date hereof. The delivery of this presentation shall not, under any circumstances, create any implication that there has been no change in the affairs of Capital after the date hereof.

Certain of the information contained herein may be derived from information provided by industry sources. The Company believes that such information is accurate and that the sources from which it has been obtained are reliable. Capital cannot guarantee the accuracy of such information, however, and has not independently verified such information. While Capital is not aware of any misstatements regarding the industry data presented in this presentation, Capital's estimates involve risks and uncertainties and are subject to change based on various factors. Similarly, Capital believes that its internal research is reliable, even though such research has not been verified by independent sources.

This presentation includes certain non-GAAP financial measures intended to supplement, not substitute for, comparable GAAP measures. These non-GAAP financial measures should not be considered in isolation, and should be considered as additions to, and not substitutes for or superior to, measures of financial performance prepared in accordance with GAAP. There are a number of limitations related to the use of these non-GAAP financial measures versus their nearest GAAP equivalents. For example, other companies may calculate non-GAAP financial measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of the Company's non-GAAP financial measures as tools for comparison. See the Appendix to this presentation for a reconciliation of the non-GAAP financial measures used in (or conveyed orally during) this presentation to their most directly comparable GAAP financial measures.



		Page
Ι.	Introduction to Capital Bancorp (CBNK)	4
II.	Investment Opportunity	5
Α.	Market Dynamics	6
В.	Experienced Management Team	7
C.	Delivering Consistent Performance	9
D.	Innovation Driven, Fee Based Businesses	20
E.	Building Earnings Momentum	25
III.	Appendix - Non-GAAP Reconciliations	27

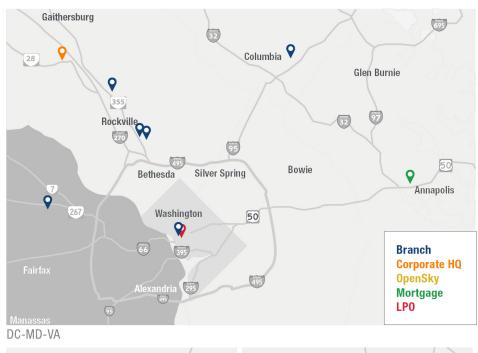


# Capital Bancorp, Inc. (NASDAQ - CBNK)

### **Franchise Highlights**

#### Footprint







0

CAPITAL BANCORP, INC.

# **Investment Opportunity**

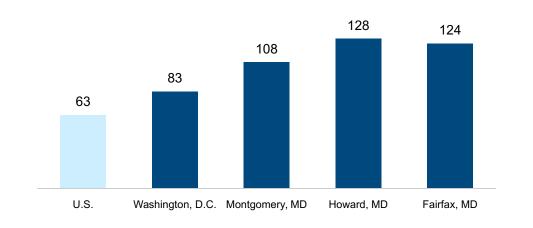


Operate in Exceptional Markets	<ul> <li>The Washington, D.C. and Baltimore, MD MSAs make up one of the largest and wealthiest regions in the U.S.</li> <li>Consolidation creates new opportunities for customer and talent acquisition</li> <li>Market insulated from economic downturns by federal government presence</li> </ul>
Entrepreneurial Management Team	<ul> <li>Experts in their fields combining large and community bank skills</li> <li>Capabilities in data, analytics, marketing and technology</li> <li>Significant board and management ownership</li> </ul>
Consistently High Performing Community Bank	<ul> <li>Profitability has consistently exceeded community banking peers</li> <li>Entrepreneurial culture with a disciplined strategic approach</li> <li>Strong organic balance sheet growth</li> <li>Superior asset quality</li> </ul>
Innovation Driven, Fee Based Businesses	<ul> <li>Secured credit card and mortgage divisions drive high fee income</li> <li>Proprietary technology and analytics</li> <li>Digital enabled marketing</li> </ul>
Building Earnings Momentum	<ul> <li>Significant investments in core deposit generation and commercial sales force</li> <li>Scalable OpenSky<sup>®</sup> infrastructure with processor conversion (Q4 2017) and investment in analytics</li> </ul>

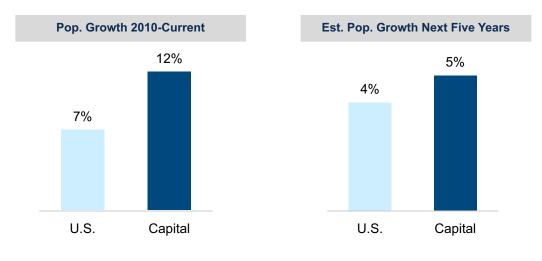


### **Exceptional Markets**

#### Median Household Income by County (\$000)



#### Growth of Capital Bank Cities of Operation<sup>(2)</sup>



### Washington, D.C. – Baltimore, MD Market

Thinking

- Recent M&A in market creating disruptions and creating opportunities to acquire talent and customers
- Total population of more than 9.1 million
- Includes the four wealthiest counties in the U.S. (as measured by median HH income)
- Combined GDP of \$722 billion (would rank 3<sup>rd</sup> nationally among U.S. MSAs)
- Washington D.C. MSA added 60,700 jobs between Oct 2017 and Oct 2018<sup>(1)</sup>
- Approximately 45% of the combined population of the Washington, DC and Baltimore, MD MSAs has a college degree<sup>(3)</sup>
- Home to 15 companies from the 2017 Fortune 500 list and 5 of the U.S.'s largest 100 private companies, including the most recent announcement of Amazon's HQ2
- Significant opportunity to take market share from large, out of market players: Top 6 banks in both Washington, D.C. and Baltimore, MD MSAs are \$50B+ institutions

CAPITAL BANCORP, INC.

#### Source: S&P Global Market Intelligence, Bureau of Labor Statistics and GMU Center for Regional Analysis

- Data is not seasonally adjusted.
- Represents aggregate population growth of Capital's cities of operation. Cities of operation defined as cities where the Company has a full service branch location
- <sup>(3)</sup> Determined as the percentage of the population with a bachelor's degree or higher.

# **Experienced Management Team**

	<b>Edward F. Barry</b> <i>Chief Executive Officer</i>	Joined Capital Bank as Chief Executive Officer in 2012 Prior to joining Capital Bank, Mr. Barry held senior positions at Capital One Bank, Bank of America, and E&Y/Capgemini where he held a variety of roles primarily focusing on marketing, data, analytics and strategy Recognized in 2017 as E&Y's Entrepreneur of the Year, Mid-Atlantic Region <sup>(1)</sup>
	Scot R. Browning	Joined Capital Bank as President in 2002 Currently oversees the commercial lending department, which has grown from \$13.7 million to over \$850.2 million in funded loans during his tenure
123	President	
		30 years of banking experience primarily in commercial lending
		Prior leadership roles with United Bank, F&M Bank Allegiance and Century National Bank
	Alan W. Jackson	Joined Capital Bank as Chief Financial Officer in 2017 Mr. Jackson has more than 30 years of financial services experience including previously
	Chief Financial Officer	serving as CFO of two publicly traded banks Prior to joining Capital Bank, Mr. Jackson was a Senior Managing Director with FinPro and spent 5 years with Banker's Dashboard & S&P Global Market Intelligence
		Joined Capital Bank as Chief Operating Officer in 2018
	Karl Dicker Chief Operating Officer	Prior to joining Capital Bank, Mr. Dicker spent 16 years with Capital One Bank rising to Senior Vice President where he led Treasury Management Strategy, Marketing & Analytics and served as Head of Enterprise Payments
		Key experience also includes core system and CRM implementations, sales enablement, banking innovation, data and analytics



7

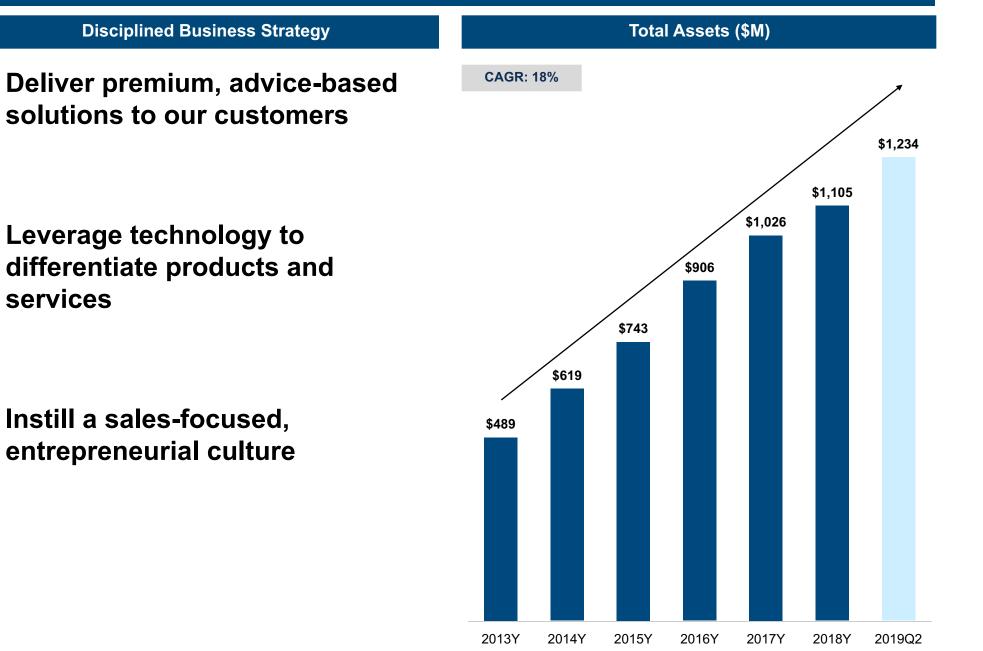
# **Experienced Management Team**



<b>Nick Bryan</b> Chief Marketing Officer GM – OpenSky <sup>®</sup>	Joined Capital Bank in 2013 Mr. Bryan leads the OpenSky <sup>®</sup> credit card business line for Capital Bank and manages the Bank's data analytics platforms Prior to Capital Bank, Mr. Bryan spent eight years with Capital One Bank in marketing, operations and corporate finance and began his career at Donaldson, Lufkin & Jenrette
<b>Kathy M. Curtis</b> Chief Risk/Compliance Officer	Joined Capital Bank in 2002 Day to day responsibilities include all aspects of enterprise risk management including Bank Secrecy Act compliance, information security, and regulatory compliance Prior to Capital Bank, Ms. Curtis spent 16 years at Century National Bank until its acquisition by United Bank in 2001
Kathy Yamada Chief Credit Officer	Joined Capital Bank in 2010 Ms. Yamada is responsible for the credit administration function including credit policy, Ioan approval process, Ioan quality, portfolio risk management and special assets Prior to Capital Bank, Ms. Yamada spent more than 20 years at Equitable Bank managing its Ioan origination and credit administration functions
<b>Eric M. Suss</b> Chief Human Resources Officer	Joined Capital Bank in 2012 Nearly 20 years of experience in human resources and talent recruitment Prior to Capital Bank, Mr. Suss spent nearly 10 years in human resources with CPA Global, a leading international provider of outsourced intellectual property solutions



# **Unique Strategy Consistently Drives Performance**



 Leverage technology to differentiate products and services

•

Instill a sales-focused, • entrepreneurial culture

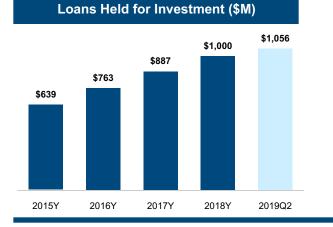
9

### **Diversified Lines of Business**



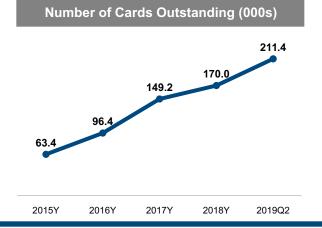
### Commercial Banking

- Approximately \$1.2 billion of assets
- Provide sophisticated advice and exceptional client service
- Target customers with complex financial needs
- Loan officers are trusted advisors to their clients
- Service level proven by significantly greater than peer loan yield



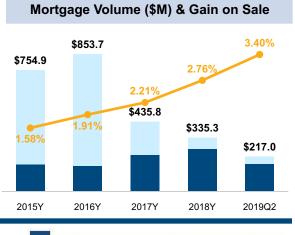
### OpenSky<sup>®</sup> Secured Credit Card

- \$40.1 million loan portfolio
- Credit related consumer
   product secured by deposits
- High yield plus fee income and significant NIB deposits
- Differentiated consumer business line
- Originated nationwide through digital channels
- Proprietary web/mobile origination platform



### Residential Mortgage Origination

- 3.40% QTD GOS margin
- 79.1% purchase volume
- MD, VA and DC comprise 77% of origination volume
- Recent hires focused on purchased money originations and niche products





# Leveraging the Power of Technology

Internally Developed Technology Solutions  Apollo customer acquisition system developed for OpenSky<sup>®</sup> provides automated work flows for digital account applications processes

- In-house staff participates in business development calls and designs bespoke
  technology solutions for customers to enhance their operational efficiency
- Proprietary data warehouse built to run analytics and identify opportunities

Proprietary Business Analytics

Web and Mobile Enabled Platforms OpenSky<sup>®</sup>:

In-house development team

- Proprietary customer behavior scoring (B-Score)
- Algorithmic, selective credit line increases (CLIP program)
- Net present value driven models drive product and marketing decisions
- Internally developed commercial credit stress testing that tracks micro market performance
- Social media driven OpenSky<sup>®</sup> and mortgage marketing programs
- User-friendly OpenSky<sup>®</sup> mobile application; 81% of applications are submitted on mobile devices using a digital platform
- Online marketing campaigns are closely tracked and analyzed to assess efficacy and ensure commercial effectiveness
- QuickClose digital mortgage platform launched in fourth quarter 2018

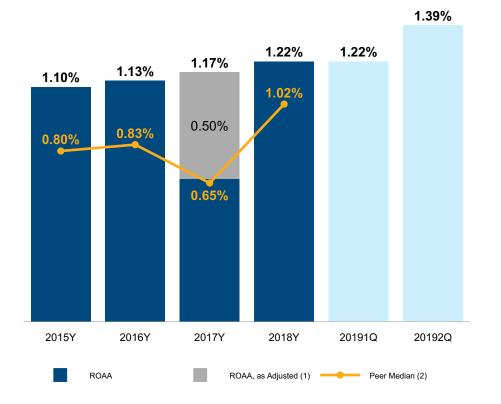


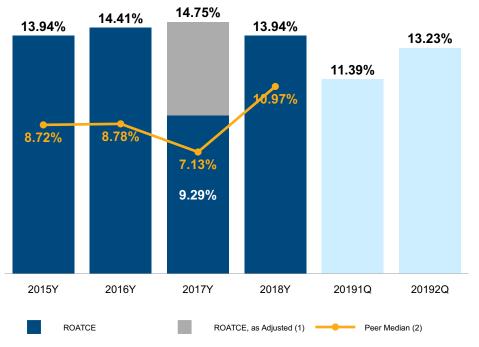
### **Consistently High Performing**



### ROAA (%) vs. Peer

ROATCE (%) vs. Peer





Note: 2019 is YTD data as of 6/30/19. 2013 data excludes the impact of bargain purchase gains. 2017 earnings impacted by \$2.3 million of pre-tax, one-time data processing conversion costs, \$2.4 million of pre-tax, non-recurring forgone interest and fees and a \$1.4 million deferred tax asset revaluation

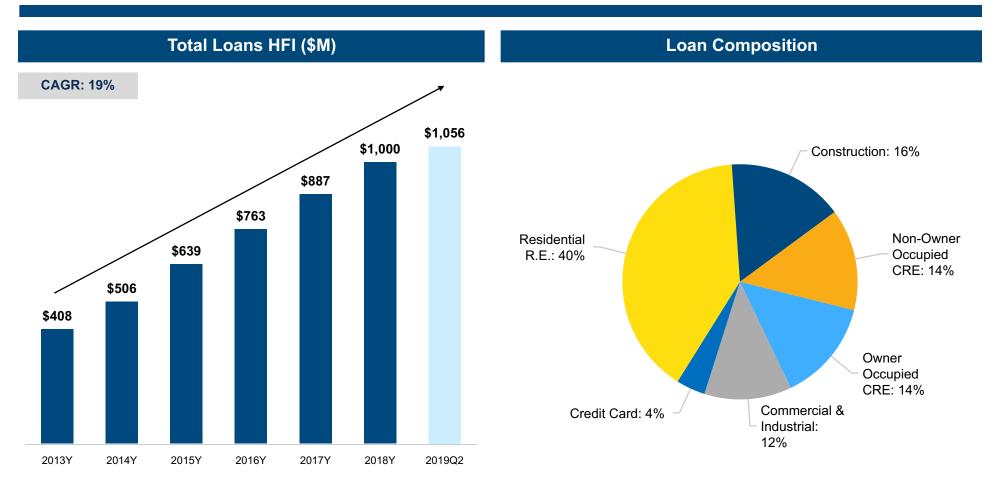
(1) ROAA, as Adjusted and ROATCE, as Adjusted are non-GAAP measures and exclude \$4.2 million of non-recurring charges and lost revenue. Please refer to the non-GAAP schedules included in the Appendix to this presentation for a reconciliation of this measure.

(2) Peer group consists of major exchange traded ("MET") banks with most recent quarter assets less than \$2.0 billion. Peer data per S&P Global Market Intelligence.



# Loan Portfolio

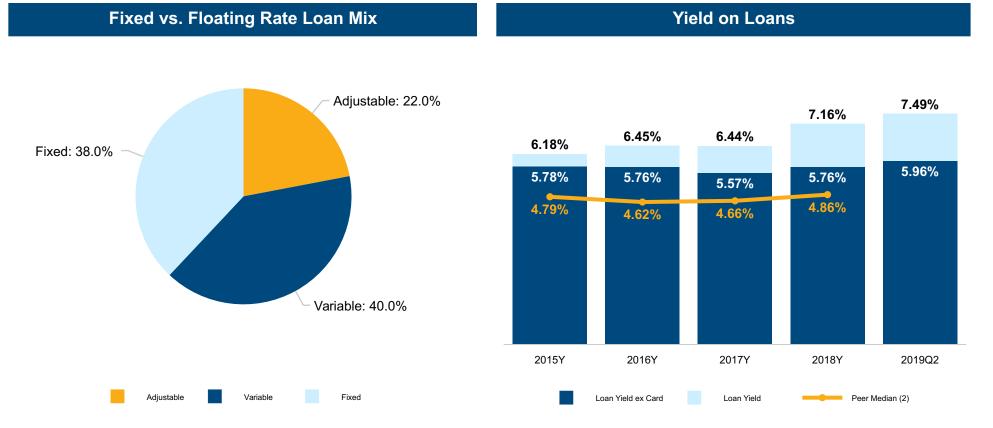




- Owner-occupied CRE loans make up approximately 49% of total commercial real estate loans
- Residential real estate loans consist primarily of investment 1-4 family property (rentals)
- Strong underwriting standards
- Regular portfolio stress testing includes analyzing the construction portfolio for declines in property values

# **Balanced Loan Portfolio**





- Short duration loan portfolio well positioned for current interest rate environment
  - 21% of the loan portfolio re-prices within three months and 38% re-prices within one year<sup>(1)</sup>
- Excluding credit card portfolio, loan yield has averaged more than a 100bps premium to local peers since 2015

Data as of 6/30/19.

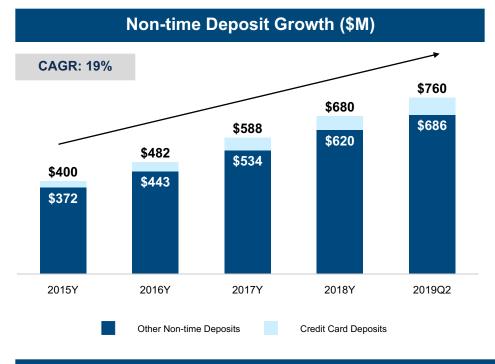
- (1) Data excludes loans held for sale.
- (2) Peer group consists of: EGBN, SASR, OLBK, ANCX, SONA, JMSB, HBMD, TCFC and FVCB. Peer data per S&P Global Market Intelligence



# **Deposit Portfolio Composition**

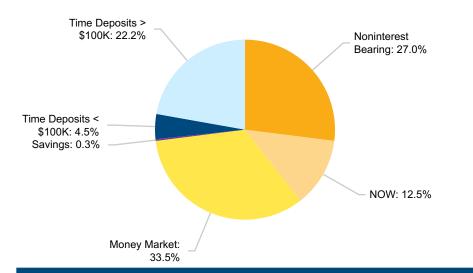
### **Core Deposit Momentum**

- Recruiting deposit sales teams, including fiduciary salespeople, from recently acquired competitors driving core deposit growth
- Customizing solutions for clients, including fiduciary and non-profit organizations, to generate low-cost business deposit accounts
- Selectively adding full service branches to support areas with high customer concentration
- OpenSky<sup>®</sup> provides a unique channel for generating zero interest deposits

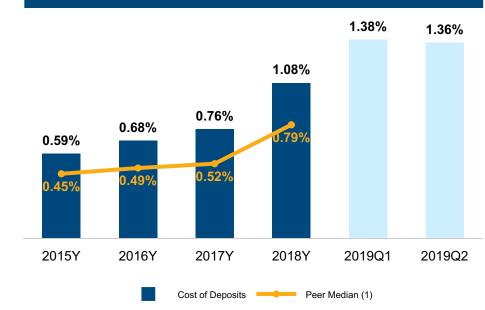


#### **Deposit Portfolio Composition (\$1,037M)**

Thinking



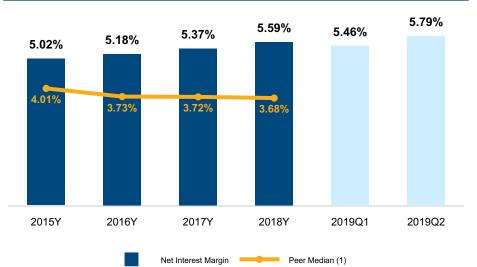
**Cost of Deposits** 



Data as of 6/30/19. YTD cost of deposit data is annualized. CAGR measured from 12/31/15 through 6/30/19.

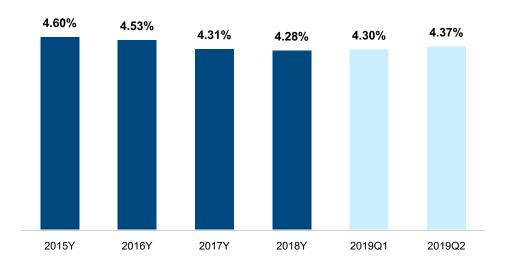
(1) Peer group consists of: EGBN, SASR, OLBK, ANCX, SONA, JMSB, HBMD, TCFC and FVCB. Peer data per S&P Global Market Intelligence

### **Delivering Superior Net Interest Margin**



### Net Interest Margin<sup>(2)</sup>

### Net Interest Margin, excluding Credit Card Loans

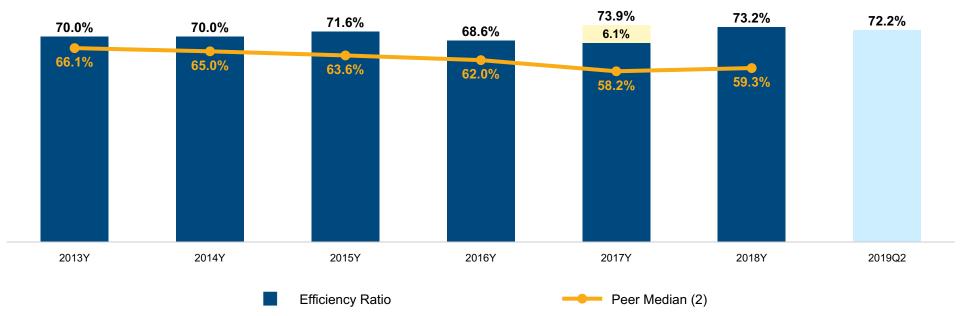


- Note: Static GAP Analysis reflects change in net interest income under a parallel rate shock analysis.
- Peer group consists of: EGBN, SASR, OLBK, ANCX, SONA, JMSB, HBMD, TCFC and FVCB. Peer data per S&P Global Market Intelligence.
   2017Y represents Net Interest Margin, as Adjusted and is a non-GAAP measure adjusted for the impact of non-recurring foregone interest and fees related to the OpenSky<sup>®</sup> data processing conversion. Please refer to the non-GAAP schedules included in the Appendix to this presentation for a reconciliation of this measure.

- Deliver real, advice-based solutions to customers' complex credit needs vs. acting as the low-cost provider (largely avoid bid situations)
- Specifically target customers with complex credit needs
- Net interest margin is enhanced by OpenSky<sup>®</sup> card returns and deposit contribution
- Consistently collect loan fees



### Efficiency Ratio<sup>(1)</sup>



Recent investments should have a positive long-term impact on efficiency:

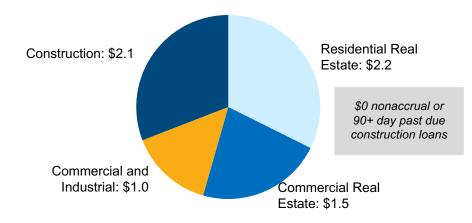
- Credit card data processing conversion has elevated expenses but positioned the business line for the long-term
- Hired significant deposit gathering business development officers since the beginning of 2017 to support core funding growth
- Reston, VA and Columbia, MD branch locations opened in Q2 2017 and Q2 2018, respectively

YTD data is as of June 30, 2019. Efficiency ratio is a non-GAAP measure. Please refer to the non-GAAP schedules included in the Appendix to this presentation for a reconciliation of this measure.
 2017Y includes Efficiency Ratio, as Adjusted and is a non-GAAP measure adjusted for the impact of \$2.4M of non-recurring foregone interest and fees and \$2.3 million of non-recurring data processing expenses related to the OpenSky data processing conversion. Please refer to the non-GAAP schedules included in the Appendix for a reconciliation of this measure.
 (2) Peer group consists of: EGBN, SASR, OLBK, ANCX, SONA, JMSB, HBMD, TCFC and FVCB. Peer data per S&P Global Market Intelligence.

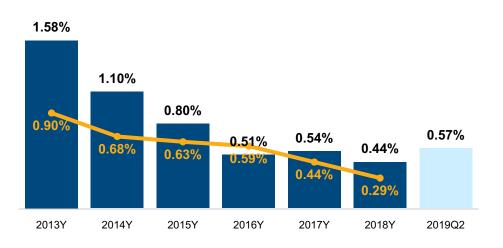
### **Superior Asset Quality Metrics**



### Nonperforming Loans (\$M)



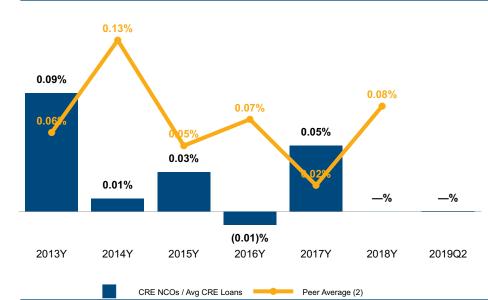
#### Nonperforming Assets / Assets

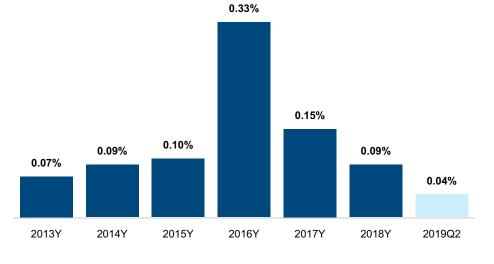


NPAs /Assets

#### Net Charge-offs / Average Loans

Peer Median (2)





6

2019 Nonperforming YTD data as of 6/30/19. QTD net charge-off data is annualized.

(i) Commercial RE includes all construction and commercial real estate loans. Average commercial real estate loans based upon 2 period averages.

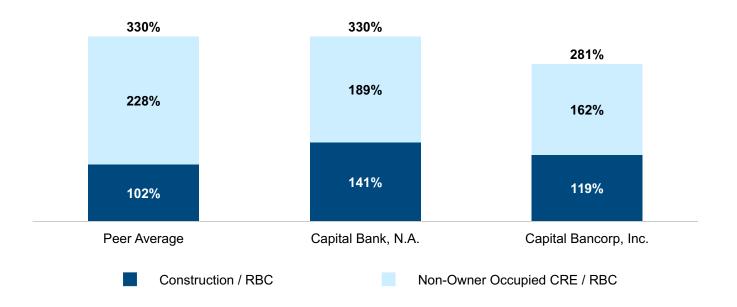
(2) Peer group consists of: EGBN, SASR, OLBK, ANCK, SONA, JMSB, HBMD, TCFC and FVCB. Peer data per S&P Global Market Intelligence.

, האיסה, שטואה, שווישס, הסוויוט, דוטרט מווע דייטס. רפני עמעם פיז שמאיש שווישט משוויפנ והנפווועפוועפ.



Commercial Real Estate NCOs<sup>(1)</sup>

### CRE / Total Risk Based Capital ("RBC") Breakdown

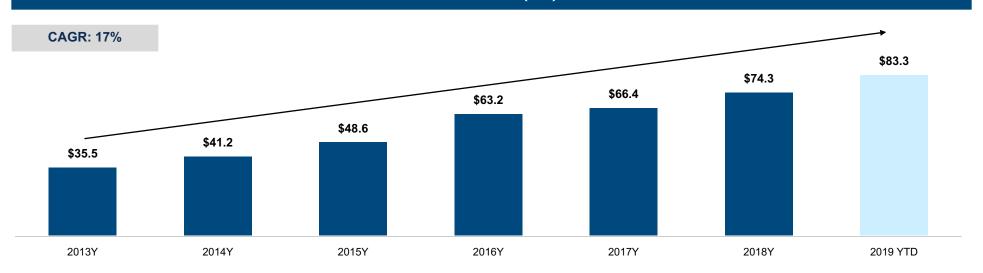


- Construction lending is a historical core competency focused on single family homes and individual condo and townhouse conversions to established builders
- Loan to value limits of 75% for investor and 80% for owner-occupied construction lending
- Construction loans provide a short-duration, high-yield asset class, plus loan fee income, which supports asset sensitivity
- Deep expertise in CRE and real estate development at the Board level

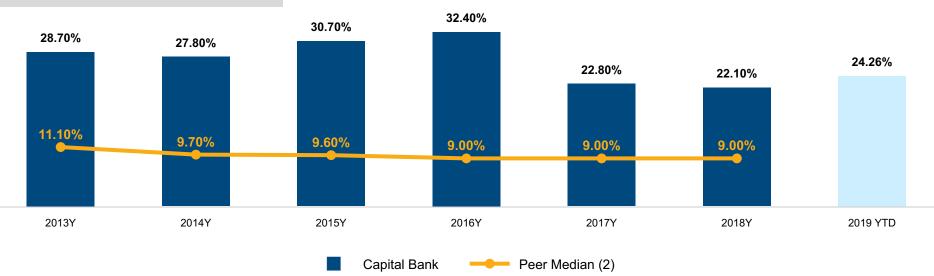


### **Diversified Revenue Model**

### Net Revenue (\$M)<sup>(1)</sup>



### Noninterest Income to Net Revenue<sup>(1)</sup>



OpenSky & Church Street Mortgage contribute to fee income levels in excess of peer median

YTD amounts are as of June 30, 2019 and shown on an annualized basis.

(1) 2017Y data is based on Adjusted Revenue which is a non-GAAP measure adjusted for the impact of \$2.4 million of non-recurring foregone interest and fees related to the OpenSky<sup>®</sup> data processing conversion. Please refer to the non-GAAP schedules included in the Appendix to this presentation for a reconciliation of this measure.

Peer group consists of: EGBN, SASR, OLBK, ANCX, SONA, JMSB, HBMD, TCFC and FVCB. Peer data per S&P Global Market Intelligence.

# **OpenSky<sup>®</sup> Secured Credit Card Division**

### **Customer Demographics**

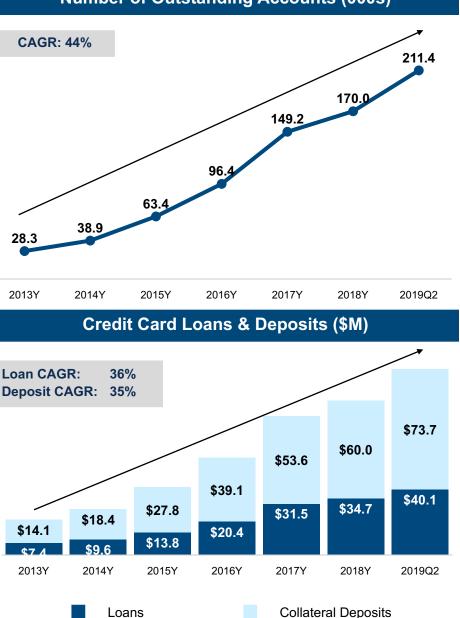
- Underserved by traditional credit products
- Poor or nonexistent credit history
- Nationwide customer base
- Minimum initial deposit of \$200 and maximum initial deposit of \$3,000 per card and \$5,000 per individual

### **Value Proposition**

- Help customers repair or create acceptable credit history
- Functions as a traditional VISA credit card

### **Technology driven**

- Nationwide web and mobile platform 81% of applications are submitted on mobile devices using adaptive digital platform
- Perform proprietary analytics on customer base to monitor and innovate the portfolio

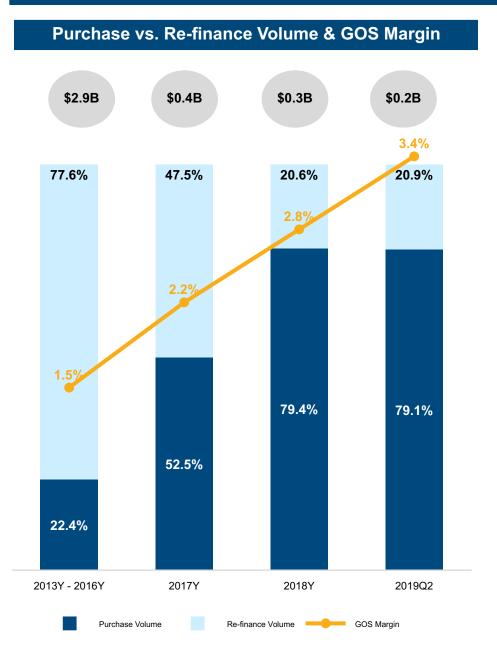


#### Number of Outstanding Accounts (000s)



### **Capital Bank Home Loan Division**

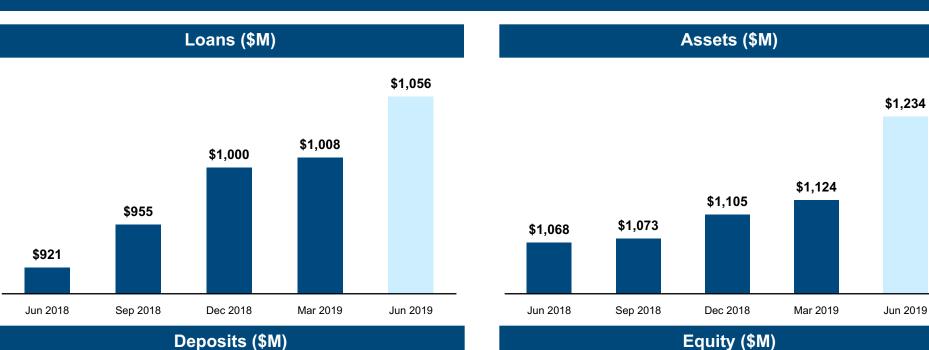




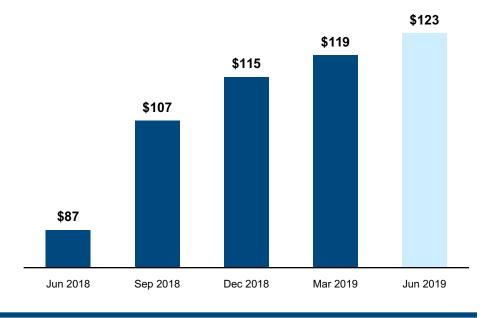
- Right-sized mortgage division in conjunction with Federal Reserve rate hikes and in anticipation of a reduction in industry-wide re-finance volume
- Production hires since the beginning of 2017 focused on niche products and purchase originations
- MD, VA and Washington, D.C. represent 77% of origination volume within our primary market areas
- National technology-enabled consumer direct marketing efforts, including social media campaigns
- Right sizing of business model has led to profitability across the entire cycle

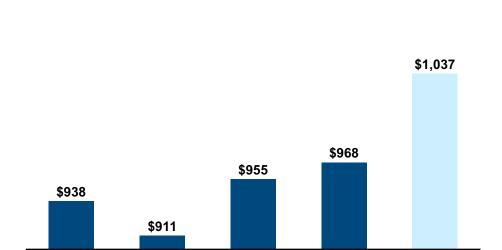


### **Consistent Performance**



Equity (\$M)





Dec 2018

Mar 2019

Jun 2019

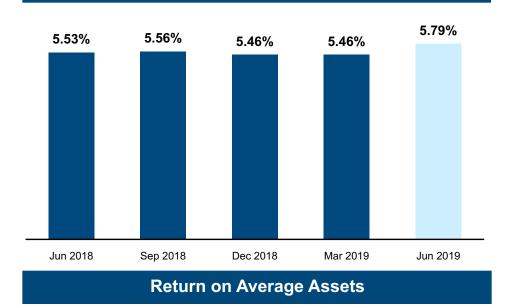
Sep 2018

Jun 2018

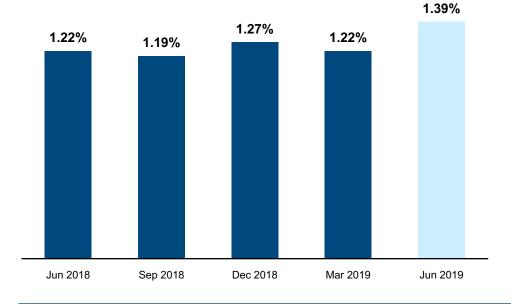




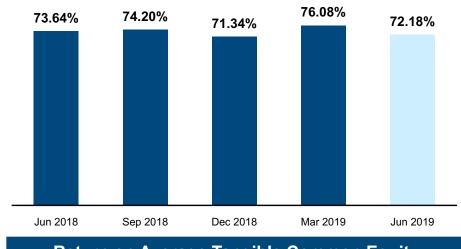
### **Consistent Performance**



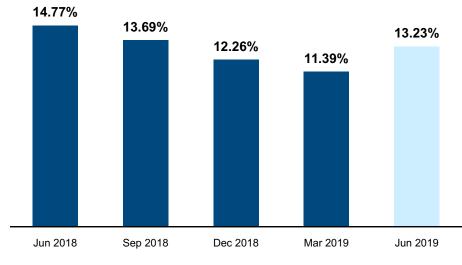
Net Interest Margin



Efficiency Ratio

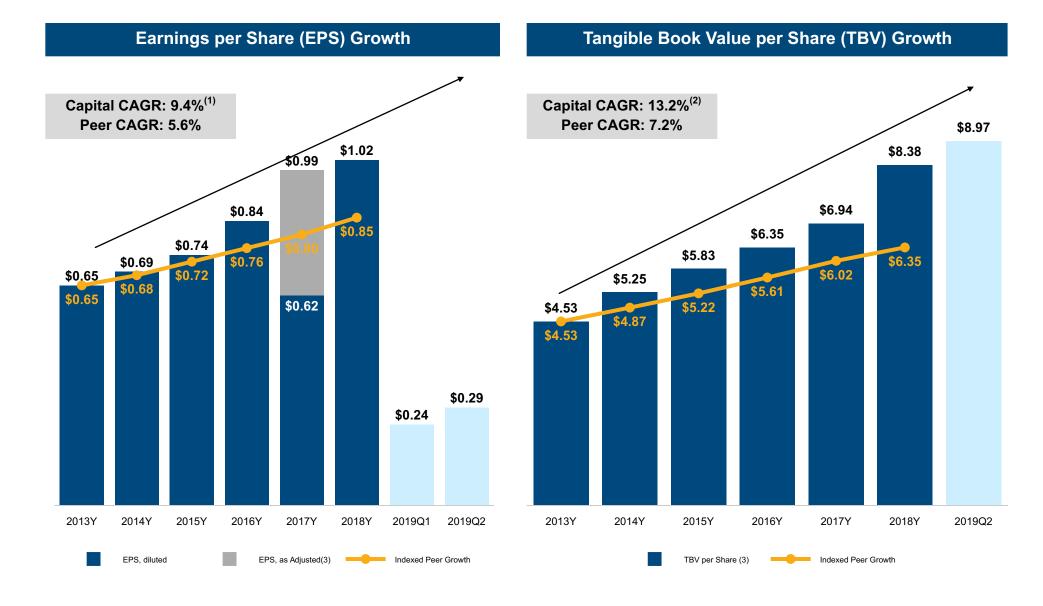


Return on Average Tangible Common Equity









Peer group consists of: EGBN, SASR, OLBK, ANCX, SONA, JMSB, HBMD, TCFC and FVCB. Peer data per S&P Global Market Intelligence.

- Note: 2013 earnings per share for Capital excludes bargain purchase gains. YTD data is as of June 30, 2019.
- (1) Based on EPS, as adjusted for 2017. CAGR represents the period from 2013 through 6/30/2019.
- (2) EPS, as Adjusted is a non-GAAP measure and excludes \$4.2 million of non-recurring charges and lost revenue.
- (3) Tangible book value per share and EPS, as Adjusted are non-GAAP measures. Refer to the non-GAAP schedules included in the Appendix for a reconciliation of these measures.





- Operate in Premier Markets
- Entrepreneurial Management Team
- Consistently High Performing Community Bank
- Innovation Driven, Fee Based Businesses
- Building Earnings Momentum



the second se

and the second second





PARTNERS in YOUR VISION



# Appendix



"Return on average tangible common equity" is a non-GAAP measure defined as net income, less bargain purchase gain (net of taxes), plus the amortization of intangible assets (net of taxes) divided by average total equity net of average intangible assets.

#### **Return on Average Tangible Common Equity**

Dollars in Thousands				Ye	ear Ended	Dec	ember 31,					Qı	uarter Ended	Y	ear to Date
	2013		2014		2015		2016		2017		2018	Jı	une 30, 2019	Ju	ne 30, 2019
Net Income	\$ 6,857	\$	6,793	\$	7,492	\$	9,441	\$	7,109	\$	12,767	\$	4,023	\$	7,342
Less: Bargain Purchase Gain, net of taxes	(1,076)		_		_		_		_		_				
Add: Intangible Asset Amortization, net of taxes	 33		20		14		10		_		_				
Net Income Excluding Intangible Amortization and Bargain Purchase Gain, net, as Adjusted	\$ 5,814	\$	6,813	\$	7,506	\$	9,451	\$	7,109	\$	12,767	\$	4,023	\$	7,342
Average Total Equity	36,965		45,775		53,883		65,590		76,543		91,590		121,934		120,041
Less: Average Preferred Equity	_		_		_		_		_		_				_
Less: Average Intangible Assets	 (84)		(53)		(26)		(8)		_		_				
Average Tangible Common Equity	\$ 36,881	\$	45,722	\$	53,857	\$	65,582	\$	76,543	\$	91,590	\$	121,934	\$	120,041
Return on Average Tangible Common Equity	15.76%	)	14.90%	, 0	13.94%	, D	14.41%	, 0	9.29%	, 0	13.94%	6	13.23%	5	12.33%



# **ROATCE**, as Adjusted Reconciliation

"Return on average tangible common equity, as adjusted" is a non-GAAP measure defined as net income, less bargain purchase gain (net of taxes), plus non-recurring foregone interest and fees, plus non-recurring data processing expenses, plus non-recurring deferred tax revaluation, less the tax impact of conversion-related items, plus the amortization of intangible assets (net of taxes), divided by average total equity, net of average intangible assets.

#### Return on Average Tangible Common Equity, as Adjusted

Dollars in Thousands			Y	<b>r</b> ea	r Ended	Deo	cember 3	1,				C	Quarter Ended	Y	ear to Date
	2013		2014		2015		2016		2017		2018		June 30, 2019	Jı	une 30, 2019
Net Income	\$ 6,857	\$	6,793	\$	7,492	\$	9,441	\$	7,109	\$	12,767	\$	4,023	\$	7,342
Less: Bargain Purchase Gain, net of taxes	(1,076)		_		_		_		—		—		_		_
Add: Non-recurring foregone interest and fees					—				2370		—		—		_
Add Non-recurring data processing expenses					—				2,275		—		—		—
Add: Non-recurring deferred tax revaluation	_		_				_		1,386		_		_		_
Less: Tax impact of conversion related items	_		_				_		(1,847)		_		_		_
Net Income, as Adjusted	\$ 5,781	\$	6,793	\$	7,492	\$	9,441	\$	11,293	\$	12,767	\$	4,023	\$	7,342
Add: Intangible asset amortization, net of taxes	33		20		14		10				_		_		_
Net Income Excluding Intangible Amortization and Bargain Purchase Gain, net, as Adjusted	\$ 5,814	\$	6,813	\$	7,506	\$	9,451	\$	11,293	\$	12,767	\$	4,023	\$	7,342
Average Total Equity	\$ 36,965	\$	45,775	\$	53,883	\$	65,590	\$	76,543	\$	91,590	\$	121,934	\$	120,041
Less: Average Preferred Equity											_				
Less: Average Intangible Assets	 (84)		(53)		(26)		(8)				_		_		
Average Tangible Common Equity	\$ 36,881	\$	45,722	\$	53,857	\$	65,582	\$	76,543	\$	91,590	\$	121,934	\$	120,041
Return on Average Tangible Common Equity, as Adjusted	15.76%	)	14.90%	, D	13.94%	6	14.41%	)	14.75%	)	13.94%	, 0	13.23%	5	12.33%

Thinking

# **ROAA**, as Adjusted Reconciliation

"Return on average assets, as adjusted" is a non-GAAP measure defined as net income, less bargain purchase gain (net of taxes), plus non-recurring foregone interest and fees, plus nonrecurring data processing expenses, plus non-recurring deferred tax revaluation, less the tax impact of conversion-related items, divided by average total assets.

#### Return on Average Assets, as Adjusted

Dollars in Thousands				Y	ear Ended	Dec	ember 31,					Qı	uarter Ended	Y	ear to Date
	2013		2014		2015		2016		2017		2018	Jı	une 30, 2019	Ju	ne 30, 2019
Net Income	\$ 6,857	\$	6,793	\$	7,492	\$	9,441	\$	7,109	\$	12,767	\$	4,023	\$	7,342
Less: Bargain Purchase Gain, net of taxes	(1,076)				_		_		—		_		_		_
Add: Non-recurring foregone interest and fees	_				_		_		2370		_		_		
Add Non-recurring data processing expenses	_				_		_		2275		_		_		
Add: Non-recurring deferred tax revaluation	_				_		_		1386		_		_		_
Less: Tax impact of conversion related items	_				_		_		(1,847)		_		_		
Net Income, as Adjusted	\$ 5,781	\$	6,793	\$	7,492	\$	9,441	\$	11,293	\$	12,767	\$	4,023	\$	7,342
Average Total Assets	\$ 471,400	\$	541,934	\$	679,595	\$	832,619	\$	964,946	\$	1,045,732	\$	1,163,317	\$	1,135,797
Return on Average Assets, as Adjusted	1.23%	6	1.25%	6	1.109	6	1.13%	6	1.17%	6	1.22%	, D	1.39%	)	1.30%





# Net Interest Margin, as Adjusted Reconciliation

"Net interest margin, as adjusted" is a non-GAAP measure defined as net interest income, plus non-recurring foregone interest and fees, divided by average interest earning assets.

#### Net Interest Margin, as Adjusted

Dollars in Thousands				Y	ear Ended	Dec	ember 31,					Qı	arter Ended	Y	ear to Date
	2013		2014		2015		2016		2017		2018	Jι	ine 30, 2019	Ju	ne 30, 2019
Net Interest Income	\$ 25,327	\$	29,717	\$	33,676	\$	42,759	\$	48,911	\$	57,888	\$	16,531	\$	31,275
Add: Non-recurring foregone interest and fees	 _		—		_		_		2,370		—		_		
Net Interest Income, as Adjusted	\$ 25,327	\$	29,717	\$	33,676	\$	42,759	\$	51,281	\$	57,888	\$	16,531	\$	31,275
Average interest earning assets	\$ 467,772	\$	531,505	\$	671,275	\$	825,676	\$	955,479	\$	1,035,731	\$	1,146,084	\$	1,121,085
Net Interest Margin, as Adjusted	5.41%	, D	5.59%	, 0	5.02%	, 0	5.18%	, 0	5.37%	ó	5.59%	, D	5.79%	5	5.63%





Net revenue for 2017 has been adjusted to exclude the impact of non-recurring foregone interest and fees and as such is considered a non-GAAP measure.

#### Adjusted Revenue and Noninterest Income to Adjusted Revenue

Dollars in Thousands				Y	ear Ended	Dec	ember 31,					Qu	arter Ended	١	Year to Date
	2013		2014		2015		2016		2017		2018	Ju	ine 30, 2019	J	une 30, 2019
Noninterest Income	\$ 10,171	\$	11,442	\$	14,929	\$	20,473	\$	15,149	\$	16,124	\$	5,927	\$	10,019
Net Interest Income	25,327		29,717		33,676		42,759		48,911		57,888		16,531		31,275
Add: Noninterest Income	10,171		11,442		14,929		20,473		15,149		16,124		5,927		10,019
Add: Non-recurring foregone interest and fees	_		_		_		_		2,370		_		_		_
Adjusted Revenue	\$ 35,498	\$	41,159	\$	48,605	\$	63,232	\$	66,430	\$	74,012	\$	22,459	\$	41,294
Noninterest Income to Adjusted Revenue	28.65%	, D	27.80%	<b>6</b>	30.71%	6	32.38%	6	22.80%	, 0	21.70%	6	26.39%	, D	24.26%



# Efficiency Ratio, as Adjusted Reconciliation

"Efficiency ratio, as adjusted" is a non-GAAP measure defined as total noninterest expense less nonrecurring data processing expenses, divided by the sum of net interest income, noninterest income and non-recurring foregone interest and fees.

#### Efficiency Ratio, as Adjusted

Dollars in Thousands				Ye	ear Ended	Dec	ember 31,				Quar	ter Ended	Yea	ar to Date
	2013		2014		2015		2016		2017	2018	June	e 30, 2019	Jun	e 30, 2019
Noninterest Expense	\$ 24,836	\$	28,821	\$	34,817	\$	43,380	\$	47,306 \$	54,123	\$	16,210	\$	30,540
Less: Non-recurring data processing expenses	 _		_		_		_		(2,275)	_		_		_
Adjusted Noninterest Expense	24,836		28,821		34,817		43,380		45,031	54,123		16,210		30,540
Net Interest Income	25,327		29,717		33,676		42,759		48,911	57,888		16,531		31,275
Add: Noninterest Income	10,171		11,442		14,929		20,473		15,149	16,124		5,927		10,019
Add: Non-recurring foregone interest and fees	_		_		_		_		2,370	_		_		_
Adjusted Revenue	\$ 35,498	\$	41,159	\$	48,605	\$	63,232	\$	66,430 \$	74,012	\$	22,459	\$	41,294
Efficiency Ratio, as Adjusted	69.96%	)	70.02%	, 0	71.63%	, 0	68.60%	6	67.79%	73.13%	6	72.18%	)	73.96%





"Diluted earnings per share, as adjusted" is a non-GAAP measure defined as net income, less bargain purchase gain (net of taxes), plus non-recurring foregone interest and fees, plus nonrecurring data processing expenses, plus non-recurring deferred tax revaluation, less the tax impact of conversion-related items, divided by the diluted weighted average shares outstanding.

Dollars in Thousands except per Share Items			Y	ear Ended D	ecember 31,			Quarter Ended	Year to Date
		2013	2014	2015	2016	2017	2018	June 30, 2019	June 30, 2019
Net Income	\$	6.857 \$	6,793 \$	7,492 \$	\$ 9,441	\$ 7.109	\$ 12.767	\$ 4,023	\$ 7,342
Less: Bargain Purchase Gain, net of taxes	Ψ	(1,076)	0,795 \$	7,432 0	۵, <del>44</del> ۱ 	φ <i>1</i> ,109	φ 12,707	φ 4,025	φ <i>1</i> ,542
Add: Non-recurring foregone interest and fees			_	_	_	2370	_	_	
Add Non-recurring data processing expenses		_	—	—	_	2275		_	_
Add: Non-recurring deferred tax revaluation		_		—		1386		_	_
Less: Tax impact of conversion related items		—	_	—	—	(1,847)	_	_	_
Net Income, as Adjusted		5,781	6,793	7,492	9,441	11,293	12,767	4,023	7,342
Add: Convertible debt interest expense		281	281	281	_	_	_	_	_
Net Income, as Adjusted for Diluted EPS	\$	6,062 \$	7,074 \$	7,773	\$ 9,441	\$ 11,293	\$ 12,767	\$ 4,023	\$ 7,342
Diluted Weighted Average Shares Outstanding		9,336,596	10,279,548	10,488,036	11,289,044	11,428,000	12,462,138	13,914	13,888
Diluted Earnings per Share, as Adjusted	\$	0.65 \$	0.69 \$	0.74 \$	\$ 0.84	\$ 0.99	\$ 1.02	\$ 0.29	\$ 0.53

#### Diluted Earnings per Share, as Adjusted



# **Tangible Book Value Per Share Reconciliation**

"Tangible book value per share" is a non-GAAP measure defined as total stockholders' equity, less intangible assets, divided by shares of common stock outstanding.

#### Tangible Book Value per Share

Dollars in Thousands except per Share Items		Y	/ear Ended De	cember 31,			Quarter Ended	Year to Date
	2013	2014	2015	2016	2017	2018	June 30, 2019	June 30, 2019
Total Stockholders'Equity	\$ 42,421 \$	50,216 \$	59,657 \$	70,748 \$	80,119 \$	114,563	\$ 123,118	\$ 123,118
Less: Preferred Equity	_	_	—	_	_		_	_
Less: Intangible Assets	(72)	(39)	(17)	—	—	—	—	—
Tangible Common Equity	\$ 42,349 \$	50,177 \$	59,640 \$	70,748 \$	80,119 \$	114,563	\$ 123,118	\$ 123,118
Period End Shares Outstanding	9,342,860	9,562,820	10,225,780	11,144,696	11,537,196	13,672,479	13,718,665	13,718,665
Tangible Book Value per Share	\$ 4.53 \$	5.25 \$	5.83 \$	6.35 \$	6.94 \$	8.38	\$ 8.97	\$ 8.97

